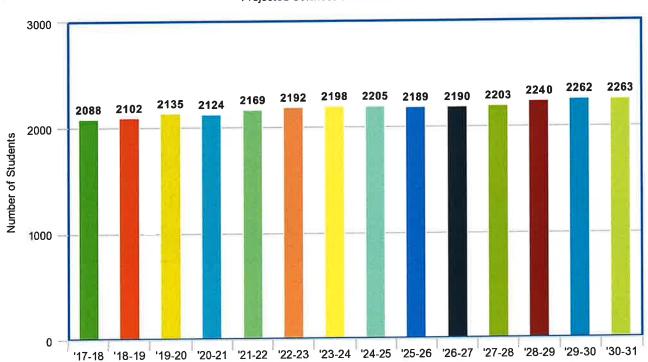
# CSD FY'24 Budget Presentation

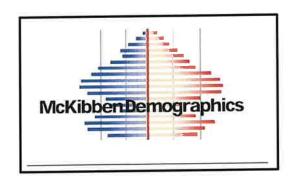
**January 3, 2022** 

# **CSD Enrollment Projections**









# District Enrollment Summary

|           | K-12<br>Enrollment | Free/Reduced<br>Lunch Eligibility |
|-----------|--------------------|-----------------------------------|
| 2017-2018 | 2,098              | 31.29%                            |
| 2019-2020 | 2,144              | 30.69%                            |
| 2022-2023 | 2,184              | 32.44%                            |

- Stable enrollment through 2031
- Projection for next year is 2,198

# Budget Components



# FY24 Educational Tax Components



**Dollar Yield Amount** 

Income Yield Amount

Estimated Ed Spending Increase

**Net Equalized Pupils** 

Common Level of Appraisal

Baseline budget increase

Estimated Tax Increase

\$15,479 as of Dec 1st

\$17,600 as of Dec 1st

\$3,044,000 (8.07%)

2,282.79

73.35%

\$3,287,197 (6.77%)

2.225%

January Meeting: Budget Scenarios

|                                   | Scenario 1   | Scenario 2      | Scenario 3      | Scenario 4      | Scenario 5     | Scenario 6      |
|-----------------------------------|--------------|-----------------|-----------------|-----------------|----------------|-----------------|
| Additions                         | No Additions | 2 SS<br>3.0 FTE | 2 SS<br>4.0 FTE | 2 SS<br>5.0 FTE | 2 SS<br>6.0FTE | 2 SS<br>6.4 FTE |
| Budget Amount                     | \$51,850,407 | \$52,323,407    | \$52,428,407    | \$52,533,407    | \$52,638,407   | \$52,710,907    |
| Increase \$                       | \$3,287,197  | \$3,760,197     | \$3,865,197     | \$3,970,197     | \$4,075,197    | \$4,147,697     |
| Increase %                        | 6.77%        | 7.74%           | 7.96%           | 8.18%           | 8.39%          | 8.54%           |
| Estimated Tax<br>Increase %       | 2.225%       | 3.410%          | 3.673%          | 3.937%          | 4.200%         | 4.382%          |
| Tax Rate<br>Increase (cents)      | 3.42         | 5.25            | 5.65            | 6.06            | 6.46           | 6.74            |
| Per Pupil<br>Spending<br>Increase | 8.56%        | 9.82%           | 10.10%          | 10.38%          | 10.66%         | 10.85%          |



# **Board Meeting Timeline**



January 3rd:

Review budget line items with Business Manager Review financial implications of budget scenarios

January 10th: ??? Do we need an additional meeting ???

January 17th: Board determines budget scenario

Sign budget warning

Additional meetings if necessary: January 24th\*\*



#### **First Look at Priorities**



#### **Highest Priority:**

To maintain our existing levels of professional staffing.

#### **Priority A**

ESSER Funded Positions
School Psychologist
School Counselor 3-5
PAC Tech Assistant

#### **Priority B**

Math Interventionist 3-5
Grade 4 Teacher
Math Interventionist K-2

#### **Priority C**

EL Teacher Increase K-2
Target Graduation Increase



# **ESSER Funded Positions**



| <u>Position</u>                        | <b>Funding Source</b> | Future Planning                          |
|--|-----------------------|--|
| Math Coach Grades 6-12                 | ESSER II/III          | In FY26 Voter Budget                     |
| SEL Coordinator                        | ESSER III             | In FY25 move to voter & medicaid funding |
| School Engagement Clinician            | ESSER III             | In FY25 move to voter & medicaid funding |
| Math Interventionist 1.0 FTE (PPS/UMS) | ESSER III             | In FY25 Voter Budget                     |
| Reading Teacher MBS 1.0 FTE            | ESSER II/III          | In FY24 Voter Budget                     |
| Behavior Interventionist CHS           | ESSER II/III          | In FY24 Voter Budget                     |



#### **Potential Additions**



- 0.5 FTE Math Interventionist PPS
- 0.5 FTE Math Interventionist UMS
- 0.5 FTE EL Teacher PPS/UMS
- 1.0 FTE Math Interventionist MBS
- 1.0 FTE School Counselor MBS
- 1.0 FTE 4th Grade Teacher MBS
- 0.2 FTE Target Graduation Coordinator at CHS
- 1.0 FTE School Psychologist District

**ESSER: SEL Coordinator** 

1.0 FTE Technology Assistant Performing Arts Center District Support Staff ESSER: CHS Behavior Interventionist Support Staff



# **Staffing Needs**

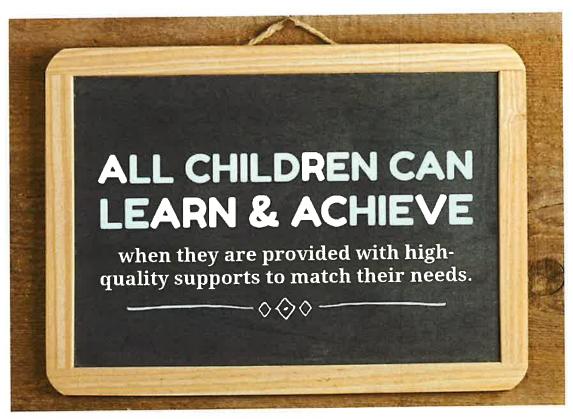
- → 1.0 FTE MBS Reading Teacher: currently funded through ESSER
- → 1.0 FTE UMS Math Interventionist: 0.5 FTE currently funded through ESSER
- → 1.0 FTE PPS Math Interventionist: 0.5 FTE currently funded through ESSER
- → 1.0 FTE MBS Math Interventionist: new position



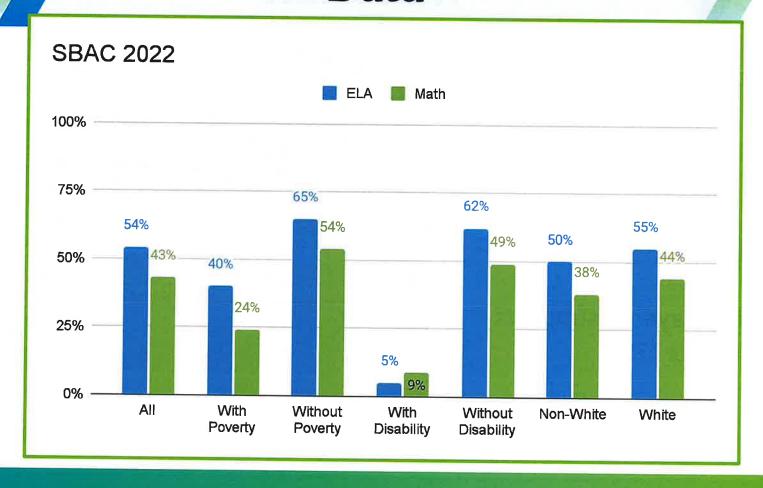
#### Rationale



- Continuous Improvement
- Large achievement gaps for Poverty & Disability
- Gaps grow in grades 6-9
- Need for layered supports
   MTSS & Act 173



## **Data**





#### Need



#### At MBS, PPS & UMS

- → There are more students demonstrating need resulting from COVID learning loss and other factors
- → Interventionists are limited in time and frequency of service, therefore group size is often larger than recommended
- → We are not able to serve all the students showing need

#### At PPS & UMS

→ Math Interventionists are 50% FTE and may not be able to service some grade levels due to their schedule

#### From Our K-2 Teachers...

Our math interventions have provided "just in time" intervention and fills in students' learning gaps along with pre-teaching priority skills. As a result of the work our math interventionist is doing, student engagement has increased along with their self-confidence.

Natalie LaRose, Grade 2 PPS

I cannot emphasize enough the importance of early intervention for children in both literacy and math. Although specific content or topics may change over time what remains consistent is the need for foundational skills across settings. When children are provided extra opportunities to build these skills not only do they feel more successful, but their ability to 'keep up' with peers greatly improves. These extra opportunities come when we have trained professionals in our buildings who focus solely on small group intervention. I do not think we can overhire for these rolls. Tracy Hughes, Grade 1 UMS

## From Our 3-5 Teachers...

...the need for math intervention is growing and one person cannot meet the needs of all these struggling students...Amanda Barone, Grade 5 MBS

Math Interventionists are extremely important!
They allow students to get additional instruction in a small group setting. These students grow academically and are more confident in the general ed classroom. Without them teachers are trying to help and fill the gaps for these students. When students receive additional support, it changes their outlook on math and on their future. Please support Colchester students by hiring more math interventionists.

Dawn Schroeder, Grade 3 MBS

There are currently more students who need math intervention than will fit in the schedule.

Stephanie Miller, Grade 5

MBS

# **School Counselor Rationale**



- Vermont's Education Quality Standards recommends no more than 300 students per school counselor at the elementary level.
- The American School Counselor Association (ASCA) sets standards and professional responsibilities for school counselors. Vermont school counselors have many more responsibilities as compared to their colleagues in other states.
- Studies have shown that smaller counselor ratios support increases in student achievement, attendance, decreased disciplinary infractions and an increase in conversations regarding future planning.
- An additional school counselor allows us to expand services beyond the universal level to include small group sessions, responsive and crisis counseling and more push in with general education.







#### **Current Responsibilities:**

- Whole class school counseling lessons
- Collaboration with families/teachers/admin.
   for student success
- Small group and 1:1 support targeted to improving SEL skills

At times, students are waiting for more than 5 days to be seen for a responsive session

#### **Needs:**

- Additional small group lessons targeted at improving SEL skills
- Responsive school counseling
- Push in SEL lessons with classroom teachers
- School wide programming

# Academic & Student Supports



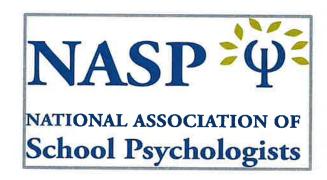
# **School Psychologist**



Provide direct support and interventions to students, consult with teachers, families, and other school-employed mental health professionals.

We work with school administrators to improve school-wide practices and policies; and collaborate with community providers to coordinate needed services.

- Promote Positive Behavioral and Mental Health
- Support Diverse Learners
- Create Safe, Positive School Climates
- Strengthen Family School Partnerships
- Improve Academic Achievement
- Improve School-Wide Assessment and Accountability





## **School Psychologist**



- New Special Education
   Regulations for eligibility
- 2023 Legislative Session will have requirements for Threat Assessments
- Reduce the need for outside contracted services
- Connection with building systems
- NASP recommends 1 school psychologist per 500 students





# **English Learner** Teacher



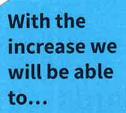


- English Acquisition
- Academics
- Cultural Acclimation
- Consult with classroom teachers
- Family Connections and Support
- WIDA Assessment
- Post Secondary Planning











#### **EL Teacher**

- Have a base model of EL support in each building
- UMS/PPS go from 1 ½ days to 2 ½ days
- Increase in the support for direct services
- Increase support for classroom
- Increase support for family engagement



| Building | Current<br>Staffing | Proposed<br>Staffing |
|----------|---------------------|----------------------|
| CHS      | 1.0 FTE             | 1.0 FTE              |
| CMS      | 1.0 FTE             | 1.0 FTE              |
| MBS      | 1.0 FTE             | 1.0 FTE              |
| PPS      | 0.25 FTE            | 0.50 FTE             |
| UMS      | 0.25 FTE            | 0.50 FTE             |



## MBS 4th Grade Teacher



## **VT Education Quality Standards**



The State of Vermont sets standards for recommended class size per grade.

Grades K-3:

20 students per classroom

**Grades 4-12:** 

24 students per classroom *OR* 100 students per teacher

# K-5 Enrollment & Projections

| Grade | '23-24<br>Projected | # of<br>Classrooms | Projected Avg Class Sizes | EQS |
|-------|---------------------|--------------------|---------------------------|-----|
| K     | 156*                | 8                  | 19.5                      | Y/N |
| 1     | 153                 | 8                  | 19                        | Y   |
| 2     | 153                 | 8                  | 19                        | Υ   |
| 3     | 161                 | 8                  | 20                        | Y   |
| 4     | 167                 | 7                  | 23.8*                     | Y   |
| 5     | 161                 | 8                  | 20                        | Y   |

# Increase in Target Graduation

- Credit recovery A key pathway to meet graduation requirements.
- Maintaining academic integrity Target Graduation maintains high standards, and rigor while supporting individuals access a wide range of learning needs.
- .20 FTE, currently supports 20-25 students each year.
  - We are nearly at capacity midway through the 2022-2023 school year
  - Data indicate failures and credit loss at all grade levels which will increase the amount of students benefiting from target grad in the coming years.
- Total of .40 FTE will allow us to
  - Meet the needs of all students who need credit recovery
  - Increase time and accessibility for the Target Graduation Teacher to provide support to students.





## Performing Art Center Technician



The Colchester School District Performing Arts Center (PAC) was renovated in 2016. Post renovation we have received positive feedback on the equipment and physical space upgrades.

#### PAC Technician Responsibilities:

- → Technical Responsibility for the booth
- Training students and adults annually
- → Facilitate a student club to promote interest in the arts
- → Regular maintenance of the equipment in conjunction with Stageworks
- → Supervise and schedule technical support for all events
- → Support the IT Department with ticket completion when available.

2018-2019 DATA Total of 350 Events District: 5

Town: 11

outside: 31

#### School specific events:

CHS: 264

CMS: 25

MBS: 4

PPS: 5

UMS: 5



School Day (7:45 - 2:20): 138 Events

AFTERSCHOOL (2:30 - 4:30): 76 EVENTS

Night (4:30 - 11:00): 112 Events

ALL DAY (Day & Evening): 14 Events

saturday: 37 Events

SUNDAY: 14 EVENTS



- CHS Music Classes (during the day)
- Rain date for all Colchester Parks and Recreation summer camp programs
- CHS is an evacuation site for MBS and CMS and the PAC is one of the spaces that would be utilized if necessary



#### **Aphasia Choir of Vermont**

- ARABESQUE ETC DANCE LLC
- Colchester Community Chorus
- Fusion 802 Dance
- Green Mountain Chorus Concert
- UP NORTH DANCE
- Vermont Department of Housing
  - Westbury MH Homeowners Assoc



# Additional Growth Areas



Long term unified arts opportunities at MBS and CMS

Long term after school opportunities for students across the district

## From Our Teachers...

Our math interventions have provided "just in time" intervention and fills in students' learning gaps along with pre-teaching priority skills. As a result of the work our math interventionist is doing, student engagement has increased along with their self-confidence.

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Tracy Hughes, Grade 1 UMS

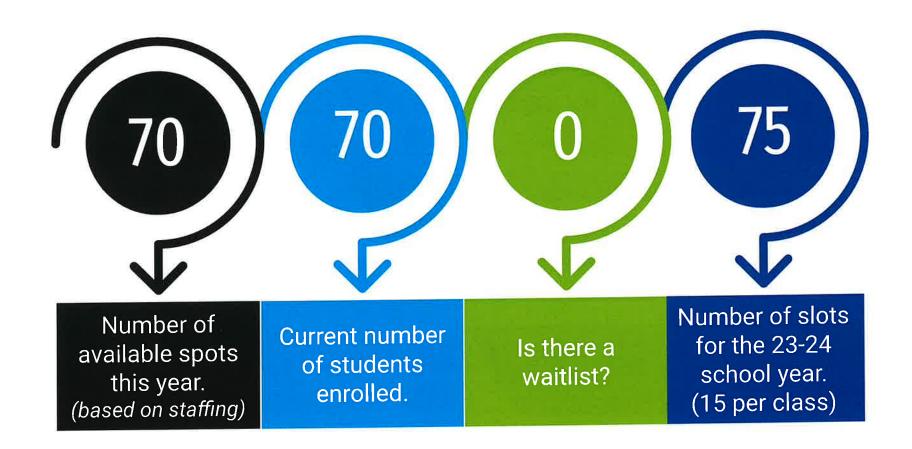
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Stephanie Miller, Grade 5
MBS



# **CSD Preschool Enrollment**









The State of Vermont sets standards for recommended class size per grade.

Grades K-3:

20 students per classroom

**Grades 4-12:** 

24 students per classroom *OR* 100 students per teacher

# K-2 Enrollment & Projections

|       | '21- | '21-22 '22-23<br>Current |     |     | '23-24<br>Projected |      |  |
|-------|------|--------------------------|-----|-----|---------------------|------|--|
| Grade | UMS  | PPS                      | UMS | PPS | UMS                 | PPS  |  |
| K     | 76   | 78                       | 77  | 78  | 86*                 | 70*  |  |
| 1     | 80   | 81                       | 75  | 77  | 77                  | 78   |  |
| 2     | 82   | 76                       | 81  | 81  | 75                  | 78   |  |
| Total | 237  | 235                      | 233 | 236 | 238*                | 226* |  |

# K-5 Enrollment & Projections

| Grade | '21-22 | '22-23<br>Current | '22-23<br>Core<br>FTE | EQS      | '23-24<br>Projected | Projected Avg Class Sizes | EQS |
|-------|--------|-------------------|-----------------------|----------|---------------------|---------------------------|-----|
| K     | 153    | 153               | 8                     | Y/N      | 156*                | 19.5                      | Y/N |
| 1     | 167    | 153               | 8                     | Y        | 153                 | 19                        | Y   |
| 2     | 158    | 162               | 8                     | Y        | 153                 | 19                        | Υ   |
| 3     | 156    | 165               | 8                     | Y (20.6) | 162                 | 20.25                     | Υ   |
| 4     | 165    | 161               | 7                     | Y (23)   | 165                 | 23.6                      | Υ   |
| 5     | 151    | 164               | 8                     | Y (20.5) | 161                 | 20                        | Υ   |

# 6-8 Core Class Enrollment

| Grade  | '18-19 | '19-20 | <u>'21-22</u> | '22-23<br>Current | 22-23 Avg<br>Class Size | Core<br>FTE | 23-24<br>Projected | 23-24 Projected Class Size |
|--------|--------|--------|---------------|-------------------|-------------------------|-------------|--------------------|----------------------------|
| 6      | 159    | 160    | 140           | 154               | 19                      | 8           | 161                | 20                         |
| 7      | 158    | 175    | 179           | 166               | 20-21                   | 8           | 154*               | 19                         |
| 8      | 147    | 184    | 170           | 178               | 22-23                   | 8           | 166                | 20-21                      |
| Total: | 464    | 519    | 489           | 498               | n/a                     | 24          | 481*               | n/a                        |

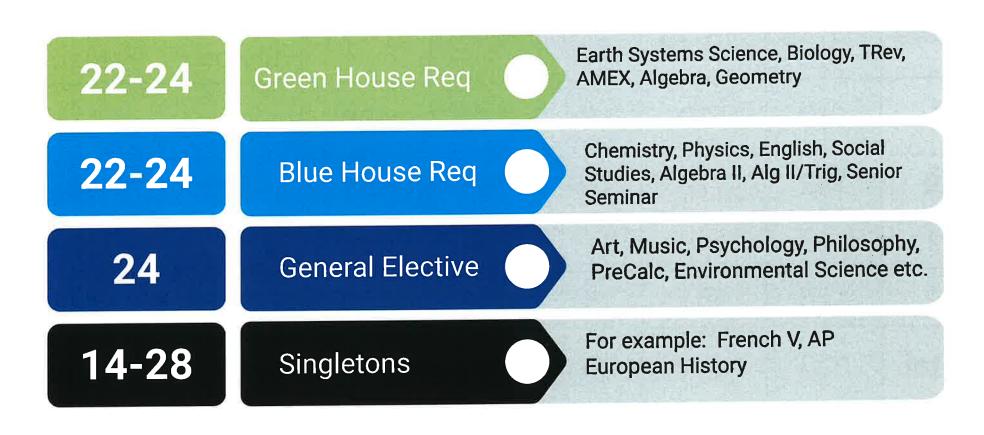
<sup>\*7</sup>th grade numbers will rise as we enroll tuition students (10).





- 1. Ensure *smaller class size in the Green House* (grades 9 & 10) to ensure students have more opportunities for teacher feedback and personalization.
- 2. All science classrooms must adhere to **VOSHA guidelines** and standards for class size to ensure safety for students in a laboratory environment.
- 3. The Vermont School Quality Standards states that at the secondary level the class size should average **24 students or less** and the total class roll of a teacher shall not exceed 100 students.

### Current CHS Enrollment 22-23

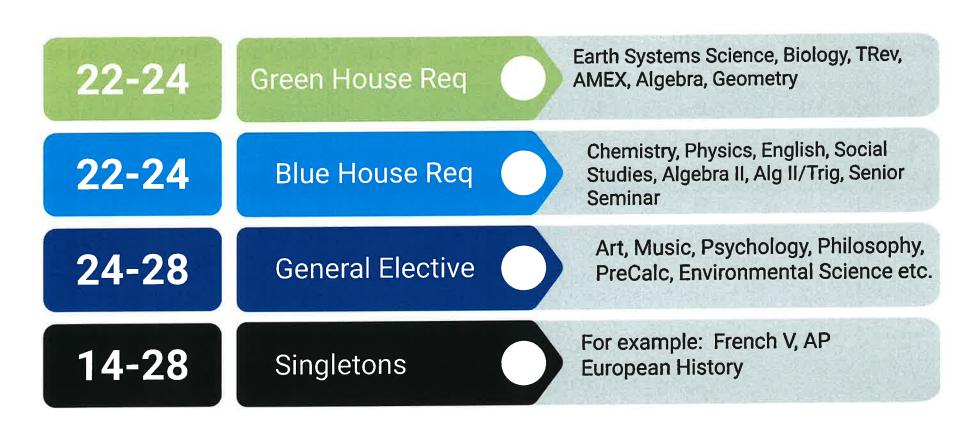


# CHS Enrollment & Projections

| Grade | '17-18 | '18-19 | 19-20 | 20-21 | '21-22 | '22-23<br>Current | '23-24<br>Projected |
|-------|--------|--------|-------|-------|--------|-------------------|---------------------|
| 9     | 167    | 170    | 181   | 179   | 186    | 184               | 178*                |
| 10    | 142    | 170    | 164   | 181   | 181    | 193               | 184                 |
| 11    | 168    | 140    | 169   | 161   | 194    | 176               | 193                 |
| 12    | 156    | 161    | 137   | 162   | 158    | 177               | 176                 |
| Total | 633    | 641    | 651   | 683   | 726    | 735               | 731*                |

<sup>\*9</sup>th grade numbers will rise as we enroll tuition students (15).

## CHS Enrollment Projections 23-24





## CMS/CHS Tuition Students 22-23



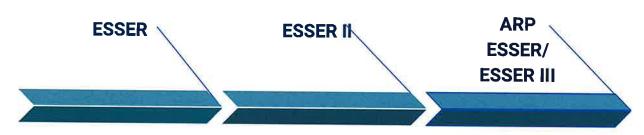
| Grade  | South<br>Hero | North<br>Hero | Grand<br>Isle | Isle<br>LaMotte | Alburg | Georgia | Sheldon | Totals: |
|--------|---------------|---------------|---------------|-----------------|--------|---------|---------|---------|
| 7      | 0             | 6             | 14            | 0               | 0      | 0       | 0       | 20      |
| 8      | 2             | 1             | 16            | 0               | 0      | 0       | 0       | 19      |
| 9      | 1             | 3             | 11            | 0               | 0      | 9       | 0       | 24      |
| 10     | 1             | 1             | 5             | 0               | 1      | 3       | 0       | 11      |
| 11     | 2             | 0             | 2             | 1               | 0      | 9       | 2       | 16      |
| 12     | 0             | 2             | 9             | 0               | 1      | 4       | 1       | 17      |
| Total: | 6             | 13            | 57            | 1               | 2      | 25      | 3       | 107     |



# Tuition Student Summary

| TUITION                      | 22-23 | 21-22 | 20-21 | 19-20 | 18-19 | 17-18 | 16-17 | 15-16 |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| Total<br>Tuition<br>Students | 107   | 80    | 76    | 68    | 49    | 50    | 55    | 66    |
| Total at CHS                 | 68    | 52    | 58    | 56    | 47    | 49    | 54    | 64    |
| Total at CMS                 | 39    | 28    | 19    | 12    | 2     | 1     | 1     | 2     |

### **ESSER Timeline of Funds**



March 2020 -September 2022 January 2022 -September 2023

March 2022 -September 2024

**Emergency Relief** 

Academic, Social-Emotional &

Continued Support for Recovery

Engagement Recovery



# **Funds**

#### ESSER 1 \$409,289

#### **Emergency Relief**

- Salaries for additional teachers, substitute teachers, additional cleaning staff
- Salaries for nurses, food service
- Online learning & software
- Cleaning, PPE, health supplies
- Childcare for PreK
- Furniture, Tents, Storage. Plexiglass
- Instructional materials
- COVID Testing Program Staffing

#### ESSER II \$1,611,292

### SEL, Engagement & Academics

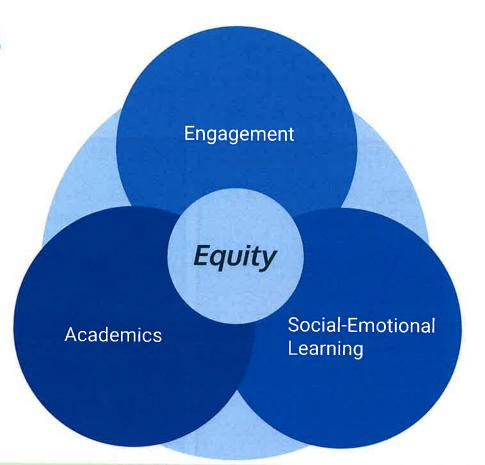
- Summer programs
- Academic staff
- SEL staff
- Instructional coaches
- Stipends for planning
- Materials
- Professional Learning
- Storage
- Rentals (Tents)
- Transportation
- Health testing & supplies
- Devices
- Online software & subscriptions
- Furniture

#### ESSER III \$3,609,015

### SEL, Engagement & Academics

- Summer programs
- Outdoor learning
- SEL staff, materials, assessment
- Engagement staff, professional learning, materials
- Instructional Coaching/Consulting
- Instructional Materials
- Professional Learning
- Online software/subscription
- Furniture
- Stipends for planning

\$5,629,596 ESSER funds from CARES Act Components



CSD puts Equity - each child receiving what they need to develop their full academic & social potential - at the center of the CSD Recovery Plan

## CSD Needs & Data

#### **Engagement Needs:**

Supports for students struggling with engagement

Professional Development

Data System

## Social Emotional Needs:

Mental Health Supports

Professional Development

System for Qualitative & Quantitative Data

#### **Academic Needs:**

Evidence-based instructional strategies

System of supports for struggling learners

Increase rigor & depth

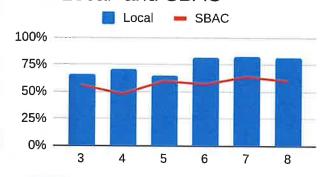
**Results from Qualitative & Quantitative Data** 

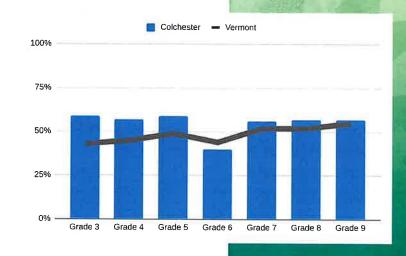


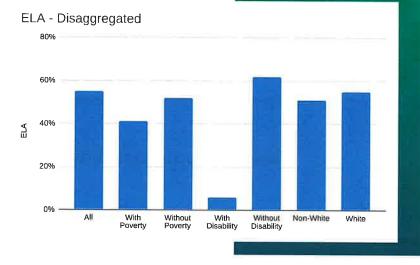
# Reading

| ELA | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019  | 2020-2021  |
|-----|-----------|-----------|-----------|-----------|--|------------|
| 3   | 65%       | 63%       | 60%       | 47%       | 56%  | 59%        |
| 4   | 55%       | 64%       | 62%       | 62%       | 48%  | 57%        |
| 5   | 60%       | 64%       | 65%       | 68%       | 60%  | 59%        |
| 6   | 55%       | 52%       | 53%       | 49%       | 57%  | 40%        |
| 7   | 67%       | 60%       | 42%       | 57%       | 64%  | 56%        |
| 8   | 69%       | 72%       | 51%       | 53%       | 60%  | 57%        |
| 9   |           |           |           | 50%       | 59%  | 57%        |
| 11  | 72%       | 72%       | 77%       |           | THE STATE OF THE S | Karlon San |

#### ELA Local and SBAC



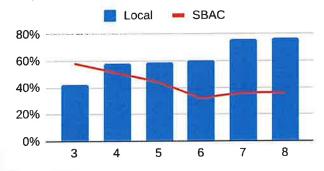


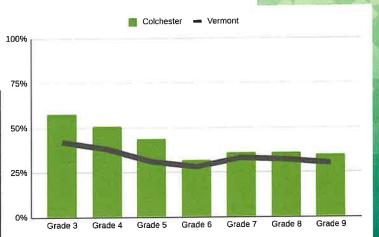


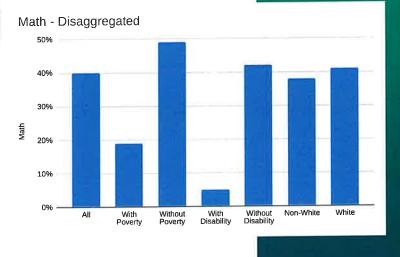
# Math

| Math | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2020-2021 |
|------|-----------|-----------|-----------|-----------|-----------|-----------|
| 3    | 71%       | 73%       | 65%       | 58%       | 55%       | 58%       |
| 4    | 53%       | 72%       | 60%       | 58%       | 45%       | 50%       |
| 5    | 57%       | 65%       | 67%       | 61%       | 57%       | 44%       |
| 6    | 37%       | 45%       | 42%       | 45%       | 56%       | 31%       |
| 7    | 49%       | 48%       | 37%       | 44%       | 36%       | 35%       |
| 8    | 48%       | 48%       | 37%       | 37%       | 45%       | 35%       |
| 9    |           |           |           | 42%       | 43%       | 30%       |
| 11   | 39%       | 53%       | 54%       |           | 11.00     |           |



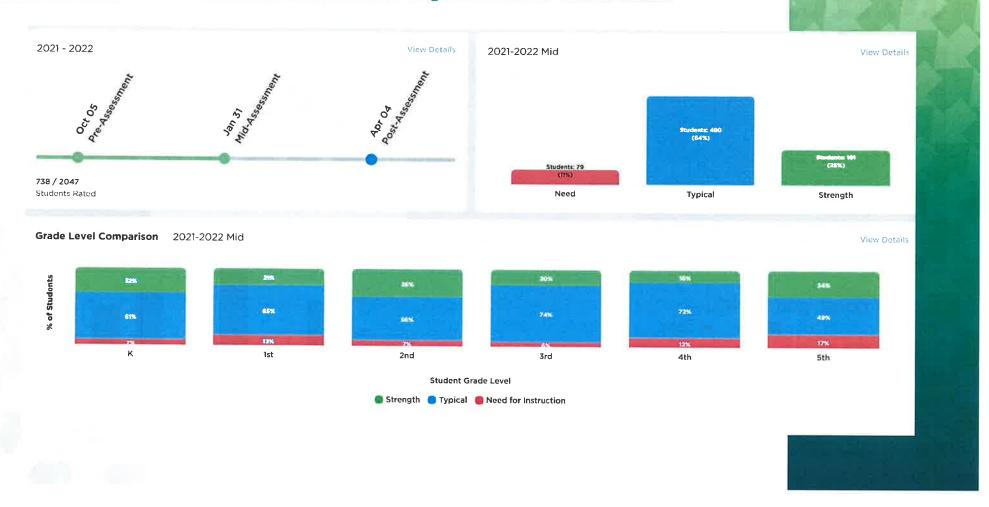






## SEL

## DESSA K-8, 2021-2022





# **Additional Growth Areas**



#### Performing Arts Center Technician

### **Learning Coordinator: CMS**

- Strong instructional practices and ability to provide PD
- Proficiency Knowledge
- Engage middle school learners in wanting to be part of their learning
- Active rather than passive
- Supporting teachers in designing lessons and units
- Cross curricular
- Training teachers on how to provide feedback
- A couple of years of training until then they are gone....
- Help, support, non-evaluative

Long term unified arts opportunities at MBS and CMS Long term after school opportunities for students across the district

|   |    |     | 4 |  |  |
|---|----|-----|---|--|--|
|   |    |     |   |  |  |
| * |    |     |   |  |  |
|   |    |     |   |  |  |
|   |    |     |   |  |  |
|   |    |     |   |  |  |
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