

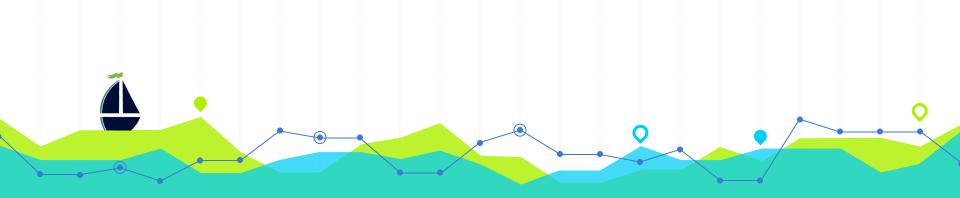
FY21 School Budget Colchester School District December 17, 2019



Request/Reminder:

January Board Meetings

- Tuesday, Jan 7th
- Tuesday, Jan 21st*
- Add an additional meeting:
 - Tuesday, January 28th



Student Enrollment

Overall our student enrollment is considered flat

District Enrollment:

2500 2098 2083 2093 2096 2081 2064 2078 2066 2062 2053 2000 Number of Students 1500 1000 500 0 2026-27 2019-20 2021-22 2022-23 2023-24 2024-25 2025-26 2017-18 2018-19 2020-21 Projected CSD Enrollment

Projected Colchester Enrollment

***** TUITION STUDENTS ARE NOT INCLUDED IN PROJECTIONS

"

The primary factors causing the

district's enrollment to stabilize over the next 10 years are an increase in number of "empty nest" households turning over, a relatively high number of existing housing units being put on the market and the smaller size of graduating 12th grade classes. **J7**



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meta-chart.com

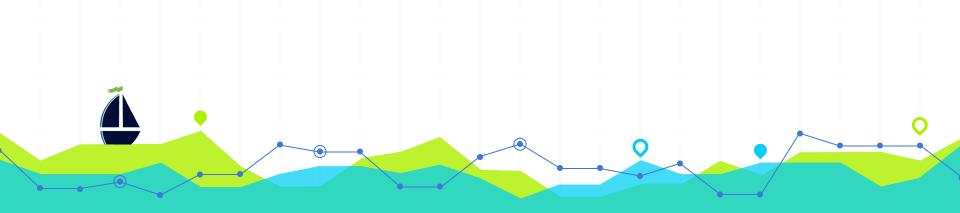
Changes in year-to-year enrollment

over the next eight years will primarily be due to constantly sized cohorts entering and moving through the school system in conjunction with smaller cohorts leaving the system.

2019-2020 Enrollment Overview

| | '17-18 | '18-19 | 19-20 |
|--------|--------|--------|-------|
| CHS | 642 | 636 | 655 |
| K - 12 | 2,098 | 2,106 | 2,144 |
| | | | |

- Projections show CSD enrollment will be steady over the next 10 years.
- ✓ Free/Reduced Lunch eligible students is currently 30.69% (remained relatively steady).
- ✓ UMS is highest at 38.34%.



Educational Needs



Budget Goals

Increase achievement and engagement for ALL students.

Building Requests ✓ Building Principal needs/vision list

- Purpose vision for growth and continuous improvement
- Committed to fiscally conservative: how can we do more with less?
- Improving the educational experience and outcomes for students
 - Academic performance
 - Social and emotional needs
 - Positive and connected experience
 - Access to opportunities
 - Ensure growth of <u>all students</u> overtime
- **Theme:** interventions and opportunities

Building Requests FY21

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| Priority A | Priority B | Priority C | |
|---|---------------------------------|--|--|
| Maintain current levels of staffing | 1.0 FTE CMS Special Educator | 0.2 FTE CHS Arabic Teacher | |
| CSD Reading Supports 2.0 FTE Reading Teacher at the K-2 Schools (1.0 FTE each) | | 1.0 FTE Support Staff - Technology Dept PAC tech coordinator | |
| 0.5 FTE ELL CMS | | 1.0 FTE CSD Transportation Coordinator | |
| Instructional Leadership (FTE/PD Contract 6-12) | | | |
| | | | |
| | | | |



2.0 FTE Reading Teachers

Reading Teachers

.6 Title I .2 Reading Teacher

.7 Title I .3 Reading Teacher

Instruction for grades 1-2

UMS

Instruction for grades 1-2

PPS

Instruction for grades 3-5

.8 Reading Teacher

MBS

Rationale & Research

"Elementary reading is an integral part of building a foundation for all learning and a crucial area of focus when addressing the needs of many students who struggle. **Reading is the gateway to all other learning and the** implications for students who do not master reading at the elementary level reverberate through other subjects and for years to follow." (DMG Report).

Layered Supports + Early Intervention = Achievement for All



59% meeting standards

882 struggling readers

• Unmet Needs

High caseload & limited time to work on comprehension

 High Group Size Current groups of 5-6, best practice is groups of 2-4 students

• Coverage

Currently work with grades 1 & 2, need to work with Grade K



0.5 FTE English Learner Teacher

Rationale

In the fall of 2017, we first began asking to increase EL staffing as the CSD EL department had been historically understaffed.

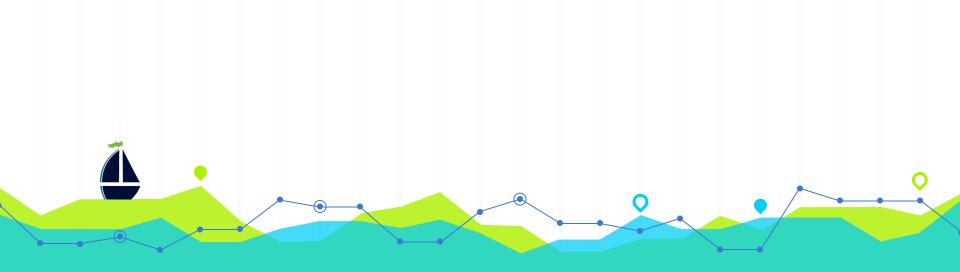
- Model was reactive
- Primarily staffed by paraeducators
- 2.0 FTE EL Teachers, traveled between buildings
- High staff to student ratios

Since 2017, this community has made significant investments in our EL program.

 Increasing level of need to provide instruction, consultation, and support to students, teachers, and families

EL Current Program Status

| | UMS | PPS | MBS | CMS | CHS | Total |
|--------------------------------|------|------|-----|-----|-----|-------|
| Current Professional Staffing | 0.25 | 0.25 | 1.0 | 0.5 | 1.0 | 3.0 |
| Proposed Professional Staffing | 0.25 | 0.25 | 1.0 | 1.0 | 1.0 | 3.5 |
| 2018-2019 # of Students | 13 | 12 | 27 | 14 | 18 | 84 |
| 2019-2020 # of Students | 17 | 6 | 31 | 18 | 22 | 94 |
| 2020-2021 Anticipated | 10+K | 4+K | 27 | 30 | 16 | 87+K |
| Anticipated Newcomers | 4 | 0 | 2 | 4 | 7 | 17 |



Special Educator

The Role of a Special Educator

- Shift from Case Manager to Instructor
- Increase time spent collaborating on Universal Instruction
- Focus on Time in Classroom with Classroom Teacher
- Increase focus on Literacy and Trauma Informed Instruction
- Joint ownership of student and instruction



Recent Special Education History

- K-5 Grade Level Model for Special Education
 - UVM Evolve, DMG Report, UVM Study
- CMS Team Model
- District Wide work on Role of Special Educator
- District Wide work on Utilization of Support Staff

| School Year | 2015-2016 | 2019-2020 |
|--------------------|-----------|-----------|
| Special Educators | 27 | 31 |
| Number of students | 307 | 326 |

CMS student needs and trends

- Special Education Numbers
- Tuition students in grades 7-8
- Student intensity and needs

| \land | |
|---------|--|
| 1 | |
| | |

| School Year | 19-20 | 20-21 | 21-22 | 22-23 |
|---|-------|-------|-------|-------|
| CMS special education student enrollment | 59 | 67 | 71 | 71 |

CMS Special Educator Outcomes

- Allows for fewer general ed teachers per special educator
- Allows for fewer students per special educator (Special Educator Density)
- DMG report indicates more professional instructors vs paras
- MTSS supports pre identified supports being delivered by special educators

| Special | Educator | Density: |
|---------|----------|-----------------|
|---------|----------|-----------------|

The ratio of total school population per special educator. Goal is **80**

| Building | UMS | PPS | MBS | CMS | СНЅ |
|--------------------------|-----|-----|-----|-----|-----|
| Special Educator Density | 86 | 84 | 77 | 101 | 86 |



Instructional Coach

Why Do We Need Coaches?

"Instructional Coaching increases the achievement and engagement of every student by bringing out the best performance of every teacher."

Instruction &

Innovation

EL Education

59% ELA

Average achievement across the grade

SBAC Achievement

20 & 45

gap in scores for students in poverty & with disabilities

Achievement Gaps

84%

businesses see innovation as priority for future (McKinsey Global Survey)

Future Needs

Why 6-12 coaching?

- Connect our schools, PreK-12
- Focus on middle & high school learning needs

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Thinking & learning for the future

